May 9, 2022

## Mitsubishi Shokuhin Co., Ltd.

Notes
The Company has adopted the Accounting Standard for Revenue Recognition (ASBJ Statement No.
29) from the beginning of FY03/22, and the figures for FY03/21 have been adjusted to reflect the new
standard in this material.
The sales figures for FY03/21 have been revised from those announced in the previous fiscal year
due to the reclassification adjustment made in the fiscal year under review.


## 1. <Consolidated> Comparison of results with the previous year and forecasts


*1: The above Forecasts is based on the revised figures announced on February 2, 2022.

## 2. <Consolidated> Major items in balance sheet

|  | $\begin{gathered} \hline \text { As of end-FY03/21 } \\ \text { (March 31, 2021) } \\ \hline \end{gathered}$ | As of end-FY03/22 (March 31, 2022) | Change | Notes |
| :---: | :---: | :---: | :---: | :---: |
| Total assets | 684,280 | 665,177 | -19,102 |  |
| Cur Current assets | 532,396 | 514,842 | -17,554 |  |
| Cash and deposits | 438 | 205 | -233 |  |
| Notes and accounts receivable - trade | 308,205 | 317,670 | 9,464 |  |
| Inventories | 67,239 | 69,578 | 2,339 |  |
| Short-term loans receivable | 95,697 | 63,757 | -31,939 |  |
| Other | 60,949 | 63,886 | 2,936 |  |
| Allowance for doubtful accounts | (133) | (256) | -122 |  |
| Non-current assets | 151,883 | 150,335 | -1,548 |  |
| Property, plant and equipment | 78,180 | 79,474 | 1,294 |  |
| Buildings and structures | 32,094 | 31,269 | -825 |  |
| Land | 29,758 | 29,372 | -385 |  |
| Other | 16,327 | 18,832 | 2,504 |  |
| Intangible assets | 19,274 | 18,589 | -684 |  |
| Investments and other assets | 54,429 | 52,271 | -2,157 |  |
| Investment securities | 31,452 | 28,892 | -2,560 |  |
| Other | 22,976 | 23,379 | 402 |  |
| Total liabilities | 487,273 | 494,886 | 7,612 |  |
| Current liabilities | 458,870 | 466,529 | 7,658 |  |
| Notes and accounts payable - trade | 395,778 | 402,495 | 6,716 |  |
| Other | 63,091 | 64,033 | 941 |  |
| Non-current liabilities | 28,403 | 28,357 | -46 |  |
| Total net assets | 197,006 | 170,291 | -26,715 |  |
| Equity capital | 196,877 | 170,156 | -26,721 |  |
| Shareholders' equity | 185,585 | 161,331 | -24,254 |  |
| Share capital | 10,630 | 10,630 | - |  |
| Capital surplus | 33,387 | 10,117 | -23,270 |  |
| Retained earnings | 144,128 | 140,584 | -3,543 |  |
| Treasury shares | $(2,560)$ | (0) | 2,559 |  |
| Accumulated other comprehensive income | 11,291 | 8,824 | -2,466 |  |
| Non-controlling interests | 128 | 135 | 6 |  |

## 3. <Consolidated> Statement of cash flows

|  |  |  |  | Millions of yen (rounded down to the nearest million) |
| :---: | :---: | :---: | :---: | :---: |
|  | FY03/21 | FY03/22 | Change | Notes |
| Profit before income taxes | 16,662 | 20,172 | 3,509 |  |
| Depreciation | 9,955 | 10,956 | 1,000 |  |
| Impairment losses | 1,932 | 344 | -1,588 |  |
| Amortization of goodwill | 314 | 326 | 12 |  |
| Increase (decrease) in allowance for doubtful accounts | (5) | 121 | 126 |  |
| Decrease (increase) in trade receivables | 9,581 | $(9,464)$ | -19,046 |  |
| Decrease (increase) in inventories | $(1,746)$ | $(2,339)$ | -592 |  |
| Decrease (increase) in accounts receivable - other | 2,877 | 1,178 | -1,699 |  |
| Increase (decrease) in trade payables | $(11,311)$ | 6,716 | 18,027 |  |
| Increase (decrease) in accrued consumption taxes | (1) | 7 | 9 |  |
| Income taxes paid | $(4,629)$ | $(5,654)$ | -1,024 |  |
| Other | 197 | $(3,080)$ | -3,277 |  |
| Cash flows from operating activities | 23,828 | 19,284 | -4,543 |  |
| Purchase of property, plant and equipment | $(5,299)$ | $(7,450)$ | -2,150 |  |
| Proceeds from sale of property, plant and equipment | 4,333 | 658 | -3,675 |  |
| Purchase of intangible assets | $(3,899)$ | $(3,460)$ | 438 |  |
| Purchase of investment securities | (353) | $(1,205)$ | -852 |  |
| Proceeds from sale of investment securities | 116 | 40 | -75 |  |
| Purchase of shares of subsidiaries resulting in Fluctuation in scope of consolidation | (358) | - | 358 |  |
| Payments of guarantee deposits | (389) | (136) | 253 |  |
| Proceeds from refund of guarantee deposits | 1,442 | 766 | -675 |  |
| Other | $(1,848)$ | $(1,043)$ | 805 |  |
| Cash flows from investing activities | $(6,256)$ | $(11,831)$ | -5,574 |  |
| Proceeds from short-term borrowings | 96 | - | -96 |  |
| Repayments of short-term borrowings | (300) | (74) | 225 |  |
| Repayments of lease obligations | $(1,484)$ | $(1,360)$ | 124 |  |
| Dividends paid | $(2,856)$ | $(2,952)$ | -95 |  |
| Purchase of treasury shares | - | $(35,252)$ | -35,251 |  |
| Other | (653) | (10) | 643 |  |
| Cash flows from financing activities | $(5,198)$ | $(39,649)$ | -34,450 |  |
| Effect of exchange rate changes on cash and cash equivalents | 1 | 23 | 22 |  |
| Net increase (decrease) in cash and cash equivalents | 12,373 | $(32,172)$ | -44,546 |  |
| Cash and cash equivalents at beginning of period | 83,762 | 96,135 | 12,373 |  |
| Cash and cash equivalents at end of period | 96,135 | 63,963 | -32,172 |  |

## 4. <Consolidated> Earnings

|  | FY03/20 |  | $\mathrm{FY} 03 / 21$(Before reclassification) |  | FY03/21(After reclassification) |  | FY03/22 |  | FY03/23 Forecasts |  | Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of net sales | Amount | \% of net sales | Amount | \% of net sales | Amount | \% of net sales | Amount | \% of net sales | $\begin{aligned} & \text { FY03/21 (Before } \\ & \text { reclassification) vs. } \end{aligned}$ FY03/20 | FYO3/22 vs. FYO3/21 (After reclassification) | FY03/23 Forecasts vs. FY03/22 |
| Net sales | 2,654,698 | \% 100 | 2,577,625 | \% 100 | 1,979,421 | $\%$ 100 | 1,955,601 | \% 100 | 1,990,000 | \% | \% $\begin{array}{r}\text { \% } \\ -2.90 \\ \hline\end{array}$ | $\%$ -1.20 | $\%$ 1.76 |
| Operating profit | 15,378 | 0.58 | 15,621 | 0.61 | 15,621 | 0.79 | 19,036 | 0.97 | 19,900 | 1.00 | 1.58 | 21.86 | 4.54 |
| Ordinary profit | 16,672 | 0.63 | 16,912 | 0.66 | 16,912 | 0.85 | 20,371 | 1.04 | 21,500 | 1.08 | 1.44 | 20.46 | 5.54 |
| Profit attributable to owners of parent | 11,408 | 0.43 | 11,077 | 0.43 | 11,077 | 0.56 | 13,949 | 0.71 | 14,000 | 0.70 | -2.91 | 25.93 | 0.36 |
| Net assets | 184,027 | - | 197,006 | - | 197,006 | - | 170,291 | - | - | - | 7.05 | -13.56 | - |
| Total assets | 680,919 | - | 684,280 | - | 684,280 | - | 665,177 | - | - | - | 0.49 | -2.79 | - |
| Equity ratio | 27.0\% | - | 28.8\% | - | 28.8\% | - | 25.6\% | - | - | - | 1.8 P | -3.2 P | - |
| Earnings per share (yen) | 199.67 | - | 193.87 | - | 193.87 | - | 292.31 | - | 321.57 | - | -5.80 | 98.44 | 29.26 |
| Dividend per share (yen) | 50.00 | - | 50.00 | - | 50.00 | - | 80.00 | - | 90.00 | - | - | 30.00 | 10.00 |
| Net asset per share (yen) | 3,218.95 | - | 3,445.70 | - | 3,445.70 | - | 3,908.32 | - | - | - | 226.76 | 462.62 | - |
| ROE | 6.3\% | - | 5.8\% | - | 5.8\% | - | 7.6\% | - | 8.0\% | - | -0.5 P | 1.8 P | 0.4 P |

## 5. <Consolidated> Performance by segment

|  | Net sales |  |  |  |  |  |  | Operating profit |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY03/21 Results | FY03/22 Results | FY03/23 Forecasts | Change |  |  |  | FY03/21 Results | FY03/22 <br> Results | FY03/23 Forecasts | Change |  |  |  | \% of net sales |  |  |
|  |  |  |  | FY03/22 vs. FY03/21 |  | FY03/23 Forecasts vs. Fro3322 |  |  |  |  | FY03/22 vs. FY03/21 |  | Fro3/23 Foreasast vs. Fro322 |  | FYO3/21 Results | FYO3/22 Results | FY03/23 <br> Forecasts |
|  |  |  |  | Amount | \% | Amount | \% |  |  |  | Amount | \% | Amount | \% |  |  |  |
| Processed foods | 684,094 | 670,106 | 671,900 | -13,988 | -2.04 | 1,793 | 0.27 | 3,680 | 4,691 | 4,600 | 1,010 | 27.47 | -91 | -1.95 | 0.54 | 0.70 | 0.68 |
| Frozen and chilled foods | 554,723 | 542,182 | 562,800 | -12,540 | -2.26 | 20,617 | 3.80 | 7,232 | 9,197 | 9,800 | 1,965 | 27.17 | 602 | 6.55 | 1.30 | 1.70 | 1.74 |
| Alcoholic beverages | 469,002 | 471,109 | 480,000 | 2,107 | 0.45 | 8,890 | 1.89 | 3,913 | 3,745 | 3,700 | -168 | -4.30 | -45 | -1.21 | 0.83 | 0.79 | 0.77 |
| Confectioneries | 269,527 | 269,608 | 272,700 | 80 | 0.03 | 3,091 | 1.15 | 2,553 | 3,004 | 3,100 | 450 | 17.65 | 95 | 3.17 | 0.95 | 1.11 | 1.14 |
| Other, adjustments | 2,073 | 2,595 | 2,600 | 521 | 25.17 | 4 | 0.17 | $(1,758)$ | $(1,602)$ | $(1,300)$ | 156 | - | 302 | - | - | - | - |
| Consolidated total | 1,979,421 | 1,955,601 | 1,990,000 | -23,819 | -1.20 | 34,398 | 1.76 | 15,621 | 19,036 | 19,900 | 3,415 | 21.86 | 863 | 4.54 | 0.79 | 0.97 | 1.00 |

## 6. <Consolidated> Sales by product categories and business formats

## 1). Sales by product categories

|  | FY03/20 |  | FY03/21 (Before reclassification) |  | FY03/21 (After reclassification) |  | FY03/22 |  | FY03/21 (Before reclassification) vs. FY03/20 |  | FY03/22 vs. FY03/21 (After reclassification) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% of total | Amount | \% of total | Change | \% Change | Change | \% Change |
| Canned foods and seasonings | 282,729 | 10.7 | 289,277 | 11.2 | 243,207 | 12.3 | 238,389 | 12.2 | 6,548 | 2.3 | -4,817 | -2.0 |
| Noodles and dried foods | 162,901 | 6.1 | 161,456 | 6.3 | 145,771 | 7.4 | 140,693 | 7.2 | -1,445 | -0.9 | -5,077 | -3.5 |
| Luxury foods and beverages | 292,673 | 11.0 | 288,414 | 11.2 | 232,773 | 11.7 | 231,680 | 11.8 | -4,258 | -1.5 | -1,092 | -0.5 |
| Confectioneries | 318,015 | 12.0 | 327,346 | 12.7 | 268,634 | 13.6 | 268,907 | 13.8 | 9,330 | 2.9 | 272 | 0.1 |
| Frozen and chilled foods | 973,768 | 36.7 | 889,199 | 34.4 | 468,070 | 23.6 | 452,023 | 23.1 | -84,568 | -8.7 | -16,046 | -3.4 |
| Beer | 256,174 | 9.6 | 249,208 | 9.7 | 244,924 | 12.4 | 247,553 | 12.7 | -6,966 | -2.7 | 2,628 | 1.1 |
| Other alcoholic beverages | 219,809 | 8.3 | 216,459 | 8.4 | 204,049 | 10.3 | 202,068 | 10.3 | -3,350 | -1.5 | -1,981 | -1.0 |
| Others | 148,625 | 5.6 | 156,261 | 6.1 | 171,990 | 8.7 | 174,285 | 8.9 | 7,636 | 5.1 | 2,295 | 1.3 |
| Total | 2,654,698 | 100.0 | 2,577,625 | 100.0 | 1,979,421 | 100.0 | 1,955,601 | 100.0 | -77,072 | -2.9 | -23,819 | -1.2 |

## 2). Sales by business formats

Millions of yen (rounded down to the nearest million)

|  | FY03/20 |  | FY03/21 (Before reclassification) |  | FY03/21 (After reclassification) |  | FY03/22 |  | FY03/21 (Before reclassification) vs. FY03/20 |  | FY03/22 vs. FY03/21 (After reclassification) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of total | Amount | \% of total | Amount | \% of total | Amount | \% of total | Change | \% Change | Change | \% Change |
| Wholesalers | 233,537 | 8.8 | 197,311 | 7.7 | 158,947 | 8.0 | 166,964 | 8.5 | -36,225 | -15.5 | 8,017 | 5.0 |
| Supermarkets | 1,080,737 | 40.7 | 1,099,835 | 42.7 | 1,003,020 | 50.7 | 968,011 | 49.5 | 19,098 | 1.8 | -35,008 | -3.5 |
| Convenience stores | 860,625 | 32.4 | 783,328 | 30.4 | 359,119 | 18.1 | 361,737 | 18.5 | -77,297 | -9.0 | 2,617 | 0.7 |
| Drugstores | 153,938 | 5.8 | 159,033 | 6.2 | 157,600 | 8.0 | 155,441 | 8.0 | 5,095 | 3.3 | -2,158 | -1.4 |
| Users | 64,030 | 2.4 | 55,440 | 2.1 | 39,580 | 2.0 | 33,052 | 1.7 | -8,590 | -13.4 | -6,528 | -16.5 |
| Other direct sales | 198,676 | 7.5 | 225,115 | 8.7 | 218,510 | 11.0 | 225,592 | 11.5 | 26,438 | 13.3 | 7,082 | 3.2 |
| (Total of direct sales) | 2,358,007 | 88.8 | 2,322,752 | 90.1 | 1,777,831 | 89.8 | 1,743,835 | 89.2 | -35,255 | -1.5 | -33,995 | -1.9 |
| Manufacturers and others | 63,153 | 2.4 | 57,561 | 2.2 | 42,642 | 2.2 | 44,800 | 2.3 | -5,591 | -8.9 | 2,158 | 5.1 |
| Total | 2,654,698 | 100.0 | 2,577,625 | 100.0 | 1,979,421 | 100.0 | 1,955,601 | 100.0 | -77,072 | -2.9 | -23,819 | -1.2 |

Note 1. Users are businesses that provide food and beverage services directly to consumers, such as restaurants and food service industries , home meal replacements, and school lunches.
Note 2. Other direct sales include discount stores, e-commerce operators, home improvement stores, department stores, etc.

## 7. <Consolidated> Investments

Millions of yen (rounded down to the nearest million)

|  | FY03/19 | FY03/20 | FY03/21 | FY03/22 | FY03/23 Forecasts | Change |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | FY03/20 vs. FY03/19 | FY03/21 vs. FY03/20 | FY03/22 vs. FY03/21 | FY03/23 Forecasts vs. FY03/22 |
| <Investment amount> |  |  |  |  |  |  |  |  |  |
| Capital expenditures | 13,621 | 13,553 | 6,591 | 8,357 | 5,000 | -68 | -6,961 | 1,765 | -3,357 |
| System development, etc. | 4,111 | 4,235 | 4,351 | 3,631 | 4,000 | 123 | 115 | -719 | 368 |
| Business investment | 731 | 704 | 844 | 1,109 | 5,000 | -27 | 140 | 264 | 3,890 |
| Total investment | 18,465 | 18,493 | 11,787 | 13,098 | 14,000 | 28 | -6,705 | 1,310 | 901 |
| <Depreciation, amortization and leasing costs> |  |  |  |  |  |  |  |  |  |
| Capital expenditures (including leases) | 5,905 | 6,445 | 6,577 | 6,709 | 7,000 | 539 | 131 | 132 | 290 |
| System development, etc. | 2,535 | 3,494 | 3,792 | 4,759 | 5,000 | 958 | 297 | 966 | 240 |
| Total depreciation and amortization | 8,441 | 9,940 | 10,369 | 11,468 | 12,000 | 1,498 | 429 | 1,099 | 531 |

